

Testing in Production A to Z

TiP Methodologies, Techniques, and Examples

Seth Eliot, Senior Knowledge Engineer, Test Excellence

Microsoft

Software Test Professionals, Spring – March 28, 2012

About Seth





Microsoft Engineering Excellence
 Best practices for services and cloud

- Bing "Cosmos"
 - Massive, distributed, data processing service
- Microsoft Experimentation Platform
 Data Driven Decision Making
- Amazon.com Digital Media
 - Video, Music, and Kindle eBook services









past

Tip A-Z

А	Active Monitoring	Ν	Not to Do, What
В	Big Data	0	Operations
С	Client Instrumentation	Р	Performance Testing
D	Data Mining	Q	Quality Signal
Е	Experimentation	R	Real Data Input
F	Fault Injection	S	Service, Effect on; Synthetic Data Input
G	Go / No-go for deployment	Т	Three Stages
Н	High Availability	U	Users, Experiment with
I	Iterative Virtuous Cycle	V	Validation in Data Center
J	JSI: J-script Instrumentation	W	Write Once, Test Anywhere
Κ	Killing production instances	Х	eXposure Control
L	Load Testing in Production	Y	Y TiP?
Μ	Methodologies	Z	Zymurgy

What is TiP?

Testing in Production

$TiP \setminus tip \setminus$

- Noun: TiP is a set of software testing methodologies that utilizes real users and/or live environments to leverage the diversity of production while mitigating risks to end users.
- Verb [trans.]: TiP, TiPed, TiPing

by thinking

Tester Mindshift



- "Stay buggy, my friends..."
- "That's our motto here. Doesn't work to well in practice, actually. "
- "Then blame all issues on QA -_- "
- "you don't even have to hire testers....they're just called 'clients'."

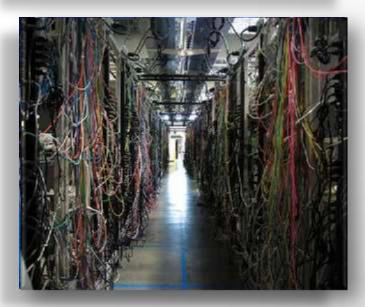
WhY do we TiP?

• Leverage the diversity of real users

• ...and real prod environment...

 ...to find bugs you cannot find preproduction





Why is TiP about Services?

- You control the deployment independent of user action.
- You have direct monitoring access.



Deploy Remedy Detect

• <u>Iterative Virtuous Cycle</u>

Google: All engineers have access to the production machines: "...deploy, configure, monitor, debug, and maintain" [Google Talk, June 2007 @ 21:00]

Facebook: engineers must be present in a specific IRC channel for "roll call" before the release begins or else suffer a public "shaming" [Facebook ships, 2011]

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<u>Methodologies</u>

 \bullet \bullet \bullet

The many ways we can TiP

Ten <u>Methodologies</u>

- Based on observation across Microsoft and Industry
- Your team may categorize differently

Data Mining	Dogfood/beta
User Performance Testing	Synthetic Tests in Production
Environment Validation	User Scenario Execution
Experimentation for Design	Load Testing in Production
Controlled Test Flight	Destructive Testing



TiP Methodologies in <u>Three Stages</u>



Input

 Where does the data driving your tests come from?

• Effect

 Does the test change or act on production, and how?

Observation

How do we measure the test results?

TiP Methodologies – Inputs

 Where does the data driving your tests come from?

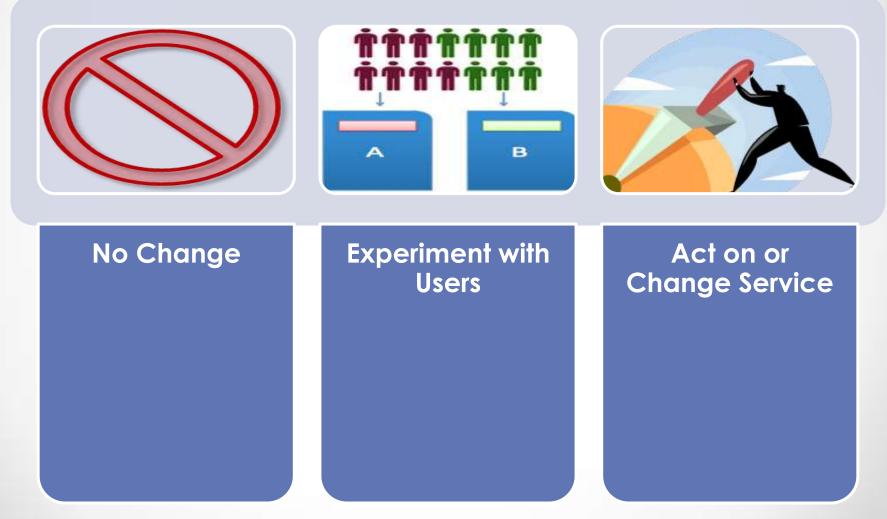


<u>R</u>eal Data



TiP Methodologies - Effects

 Does the test change or act on production, and how?



TiP Methodologies - Observations

How do we measure the test results?



User Behavior



System Behavior

Methodology	Inputs are	Effect is	We Observe
Data Mining	Real User Data	None	User Behavior (also System Behavior)
User Performance Testing	Real User Data	None	System Behavior
Environment Validation	Real System Data	None	System Behavior
Experimentation for Design	Real User Data	Experiment with Users	User Behavior
Controlled Test Flight	Real User Data	Experiment with Users	System Behavior
Dogfood/beta	Real User Data	Experiment with Users	System Behavior (also User Behavior)
Synthetic Tests in Production	Synthetic User Data	Acting on System	System Behavior
User Scenario Execution	Synthetic User Data	Acting on System	System Behavior
Load Testing in Production	Synthetic User Data	Stress System	System Behavior
Destructive Testing	Synthetic System Data	Stress System	System Behavior

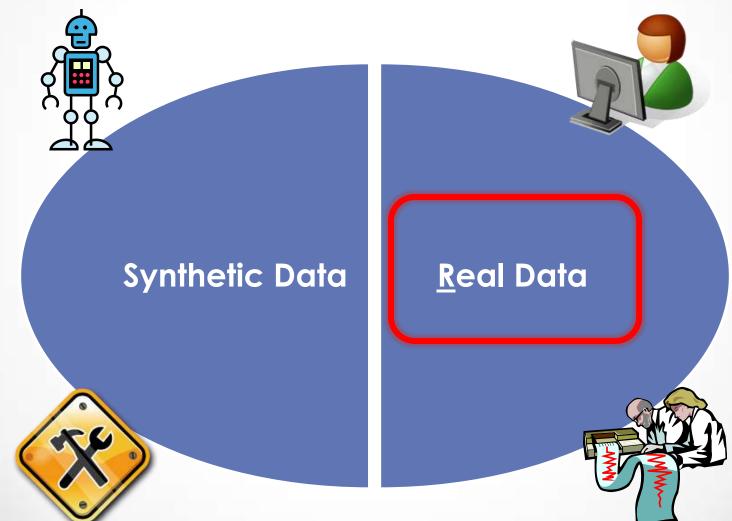
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<u>Real Data Input</u>

TiP Methodologies – Inputs

• Where does the data driving your tests come from?



<u>D</u>ata Mining

- Analysis of Real User Data

 Large Data Sets
 Real Usage Patterns
 Tease out the Defects
- Different Approaches

 Real-time feedback loop
 Find patterns for humans to follow-up



fasfa

ALL RESULTS

Web Videos Images Morev

1-11 of 455,000 results · Advanc

Were you looking for: fafsa

Home - FAFSA on the Web-Federal Student Aid

www.fafsa.ed.gov Electronically submit the Free Application for Federal Student Aid (FAFSA). All students interested in financial aid for college will need to complete this form.

Contact Us Help Espanol

Quick Access Customer service 800-433-3243

Professional help filing the FAFSA - Federal Student Financial Aid ...

Looking for assistance with the FAFSA application for federal student financial aid? We provide a wide range of services for a low fee. https://www.fafsa.com · Mark as spam

See more results

Results for fasfa

FASFA or FAFSA - Applications Looking for the FASFA? You may want FAFSA. We offer assistance with the FAFSA application for federal student financial aid at a low fee. www.fasfa.com · Mark as spam

<u>FAFSA - Free Application for Federal Student Aid</u> https://fafsa.ed.gov/FOTWWebApp/complete013.jsp · Cached page · Mark as spam

FAFSA - Wikipedia, the free encyclopedia

Eligibility · Types of financial aid · Filing options The Free Application for Federal Student Aid (known as the FAFSA) is a form that can be prepared annually by current and prospective college students (undergraduate and graduate) in ... en.wikipedia.org/wiki/FAFSA · Mark as spam

FASFA

What is FASFA? The Frozen at Sea Fillets Association (FASFA) was formed in the autumn of 2000, to create awareness of the very high quality of Frozen at Sea Fillets of cod and ...



Result 1 and Result 2 from **Corrected** Query

Bottom Pane

Results from **Original** Query

fasfa

ALL RESULTS

Web Videos Images Morev

Help

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0

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Quick Access

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<u>Professional help filing the FAFSA - Federal Student Financial Aid ...</u> Looking for assistance with the FAFSA application for federal student financial aid? We provide a wide range of services for a low fee.

https://www.fafsa.com · Mark as spam

See more results

Results for fasfa

FASFA or FAFSA - Applications

Looking for the FASFA? You may want FAFSA. We offer assistance with the FAFSA application for federal student financial aid at a low fee. www.fasfa.com · Mark as spam

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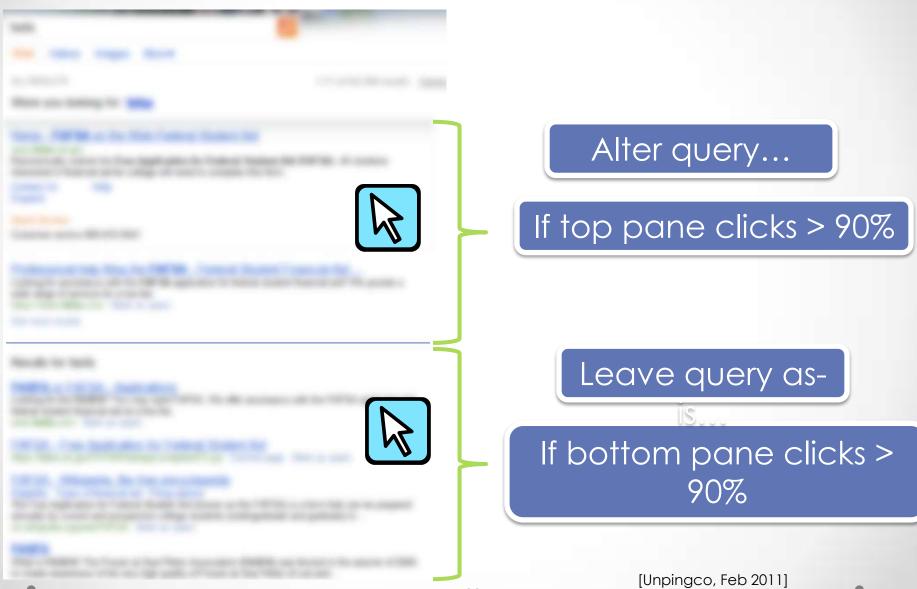
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Split screen is a poor compromise

Want to do better:Just fix the spelling

Or leave query as-is

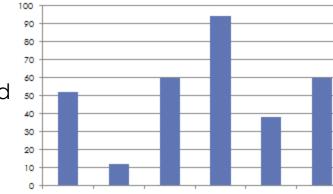


Some Top Results

Query	Correction	Top Clicks	Bottom Clicks		Make Correction
yah	yahoo	99.8%	0.2%		\checkmark
fasfa	fafsa	90.5%	9.5%		\checkmark
utube music	youtube music	90.4%	9.6%		\checkmark
facebookcom	facebook.com	98.4%	1.6%		\checkmark
imbd	imdb	96.3%	3.7%		\checkmark
evony	ebony	0.5%	99.5%	\checkmark	
century link	centrelink	2.0%	98.0%	\checkmark	
yout	youth	3.8%	96.2%	\checkmark	

Detecting Video Takedown Pages

Video Histogram "Fingerprint"



Automated heuristic:

Most videos on a video site will play. Takedown pages look different; find outliers.

Average Page Distances - Fancast.com

The video you have requested is not

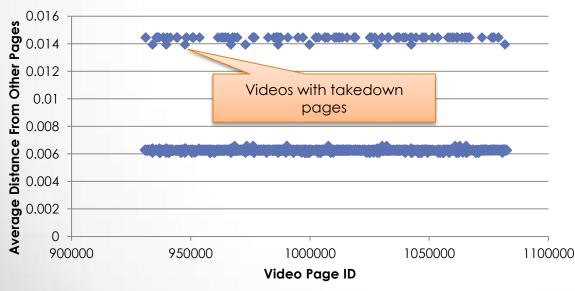
If you have recently uploaded this video.

you may need to wait a few minutes for

available

Give Q + Arris + Date Street R.

the video to process.



- **3.31%** of our video results lead to a video takedown page.
- **5.56%** of our YouTube videos lead to a video takedown page.
- More than **80,000** users experience this per week.
 - We are feeding this back into the product!



2 User Performance Testing

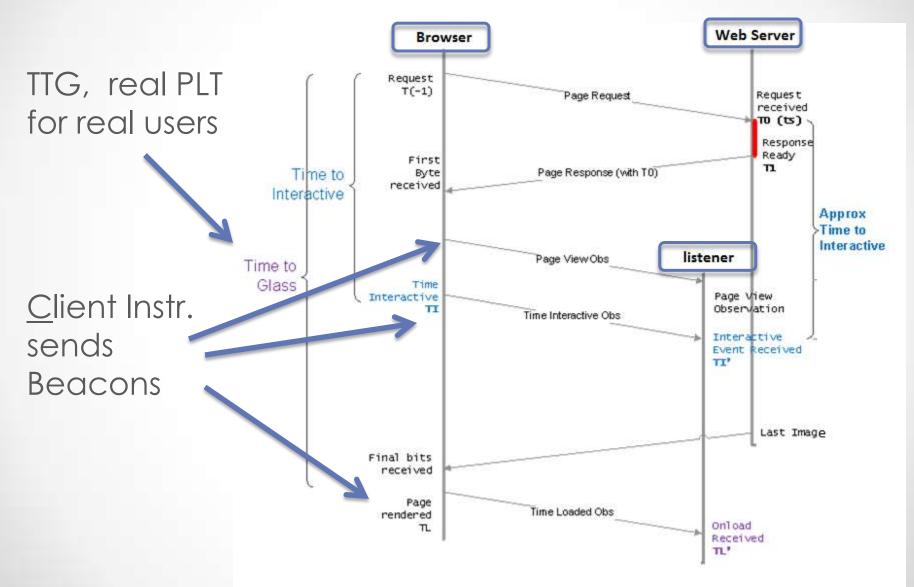
- Collect specific telemetry about how long stuff takes from user point of view
- Real User Data Real User Experience
- End to End = complete request and response cycle
 - From user to back-end round-trip
 - Include traffic through CDN or data providers
 - Measured from the user point of view

CDN – Content Data Network

- From around the world
- From diversity of browsers, OS, devices

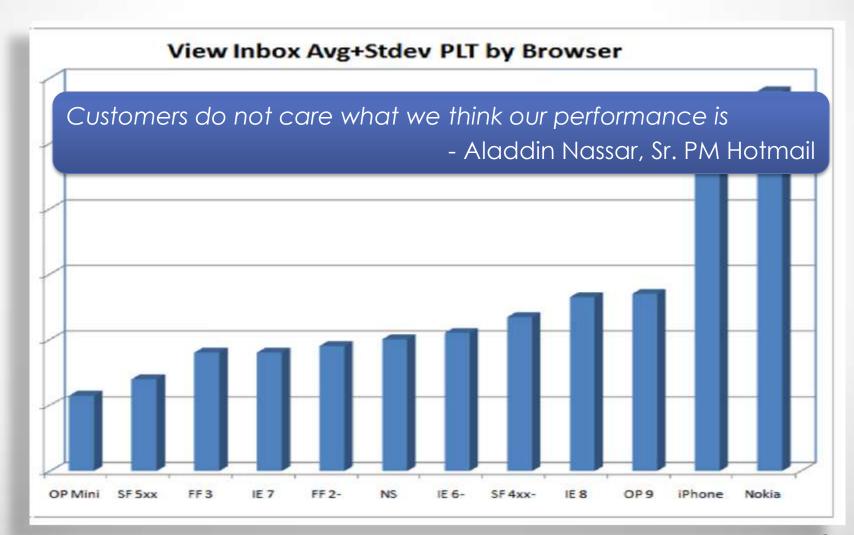


Stuff includes... Page Load Time (PLT)



Hotmail JSI User Performance Testing

• PLT by browser, OS, country, cluster, etc..



User Performance Testing Examples

🔀 Hotmail

- Re-architected from the ground up around performance
- Read messages are 50% faster

- Windows Azure[™]
 - Every API: Tracks how many calls were made; how many succeeded, and how long each call took to process
- Bing[™] PerfPing
 - Measures user perceived performance
 - Measurement points occur at the client

Environment Validation

- What is the most dangerous time for a service?
- System = Service + Environment
- Environment Validation checks...
 - DLL/File version compatibility
 - Connection Health
 - Certificate Installation and Validity
 - Content propagation across servers (freshness)
 - o Other...
- Runs at deployment time
 Or, all the time (always)

Environment Validation for Office.com

ODC Pro	oduction Check		
Result report	Executed on 8/24/2011 5:49:03 PM	Overall result:	Fail

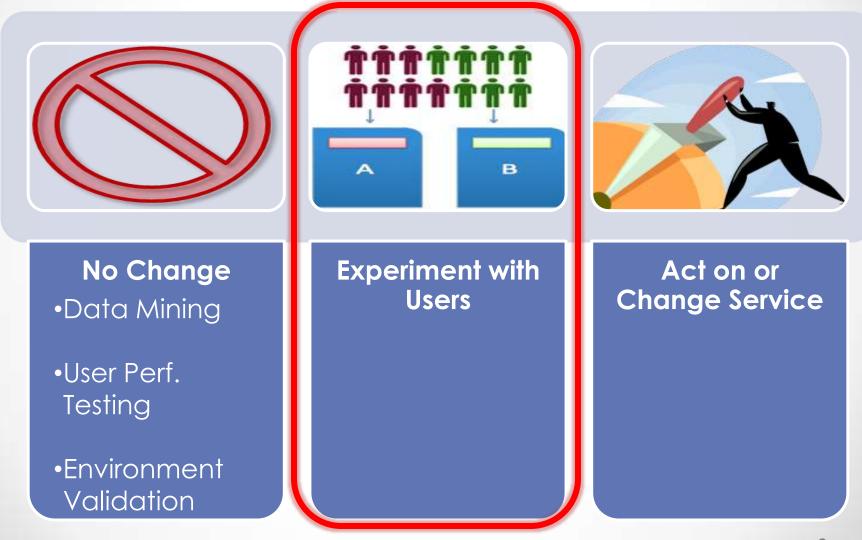
Office14 Results

Office14-Rendering Results

+	CertificateVerification	Pass
+	ConnectionsVerification	Fail
+	ContentPropagationVerification	Pass
+	DgIx2Verification	Pass
+	DIIVersionVerification	Pass
+	FASTStatusVerification	Pass
+	RenderingContentModelVerification	Fail
+	RenderingUrlVerification	Pass
+	SearchAvailabilityVerification	Pass

TiP Methodologies - Effects

 Does the test change or act on production, and how?



TiP Methodologies - Inputs Where does the data driving your tests come from?

Synthetic Data

Real Data

- Data Mining
- User Performance
 Testing
- Environment Validation

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Experiment with Users

• • •



Experimentation

"To have a great idea, have a lot of them"

-- Thomas Edison



- Try new things... in production
- Build on Successes
- Cut your losses... before they get expensive

A/B Testing - aka Controlled Experimentation
Un-Controlled Experimentation

Mitigate Risk with eXposure Control

- Launch a new Service Everyone sees it
- Exposure Control only some see it



Who's doing Exposure Control?

Three concentric push phases [Facebook ships, 2011]

p1 = internal release

Google

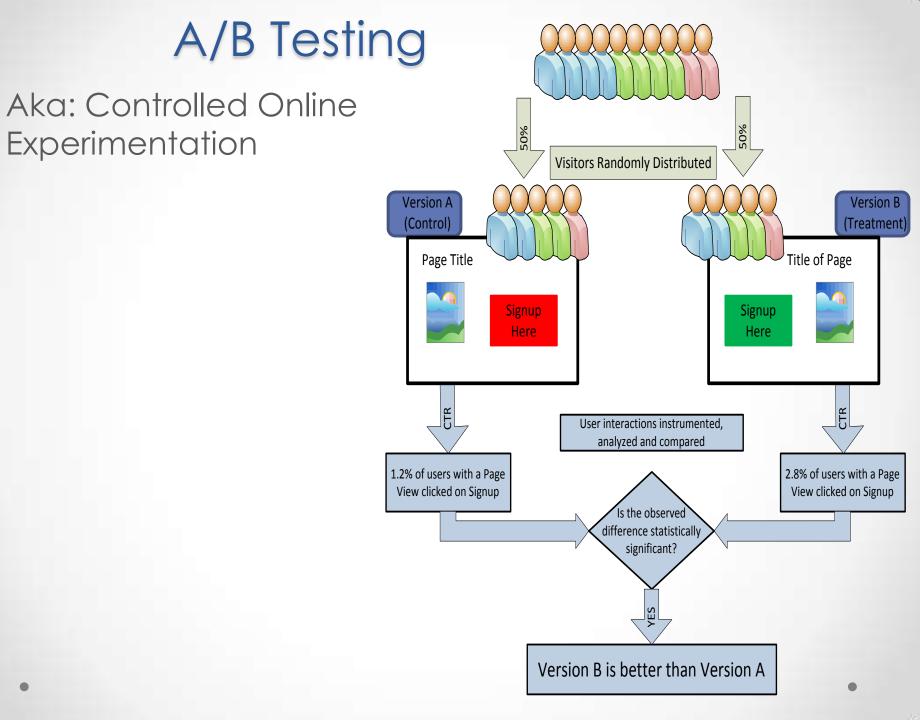
- p2 = small external release
- \circ p3 = full external release



"We do these 1% launches where we float something out and measure that. We can dice and slice in any way you can possibly fathom."

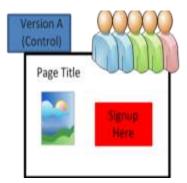
-Eric Schmidt, former CEO, Google

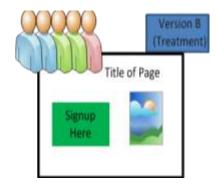
[Google BusinessWeek, April 2008]



AB Testing: Two Different TiP Methodologies

- Experimentation for Design
 - Business Metrics Did we build the right thing?





5

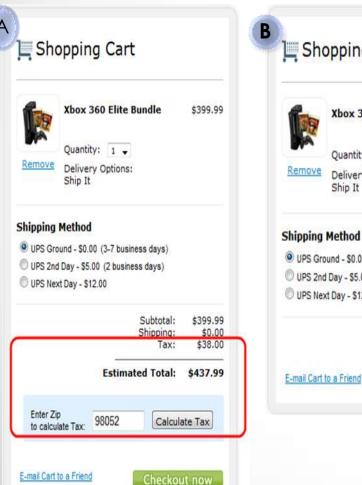
4

- Controlled Test Flight
 - Assess quality of new code \rightarrow deployment <u>G</u>o/No-go
 - Code Quality Metrics –

Did we build it right?

Experimentation for Design Example: Microsoft Store Goal: Increase Average Revenue per User

Checkout now





Which increased revenue...? A. Control **B. Treatment** – up 3.3% C. Neither

http://store.microsoft.com/home.aspx

Experimentation for Design Example: Dell

		Sign In Cart
		Search
HDTVs & lome Theater ~	Phones & Tablets	Dell Outlet
÷.		
	_	-
		-
		Sign In Cart
	Search	Sign In Cart

Which Increased Revenue Per Visitor?

A. Control – up 6.3%

- B. Treatment
- C. Neither

Example: Controlled Test Flight – Microsoft.com



- Microsoft.com
 - Put a single server with v-next in production
 - Monitor the server and applications hosted on the server
 - Capture traffic, volume, performance, and availability
 - Pull it back out and "crawl" the logs
- No Functional difference observable by user
- Not always truly random and un-biased

[Microsoft.com, TechNet]

Example Controlled Test Flight : Amazon ordering pipeline

- Amazon's ordering pipeline (checkout) systems were migrated to a new platform.
- Team had tested and was going to launch.
- Quality advocates asked for a limited user test using Exposure Control.
- Five Launches and Five Experiments until A=B (showed no difference.)
- The cost had it launched initially to the 100% users could have easily been in the millions of dollars of lost orders.



Example: Controlled Test Flight – Netflix

Deployed to the Cloud (AWS)



- Developers use web based portal to deploy new code alongside old code
 - Put one "canary" instance into traffic
- Go / No-Go
 - o If Go, then old instances removed automatically



[Cockcroft, March 2012]

Un-Controlled Experimentation





Dogfood and Beta

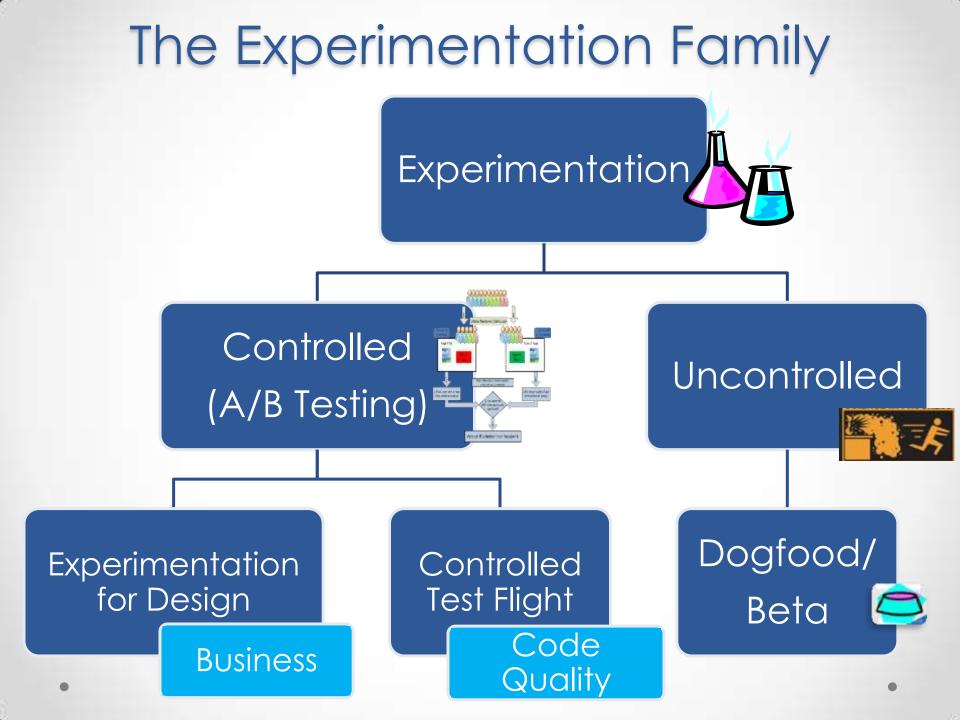
Different from AB Testing:

- o Users opt-in; users know!
- Active Feedback (also telemetry)

Dogfood vs. Beta

- DF: Providers use own product
- Beta: limited general audience usage

6



TiP Methodologies - Inputs Where does the data driving your tests come from?

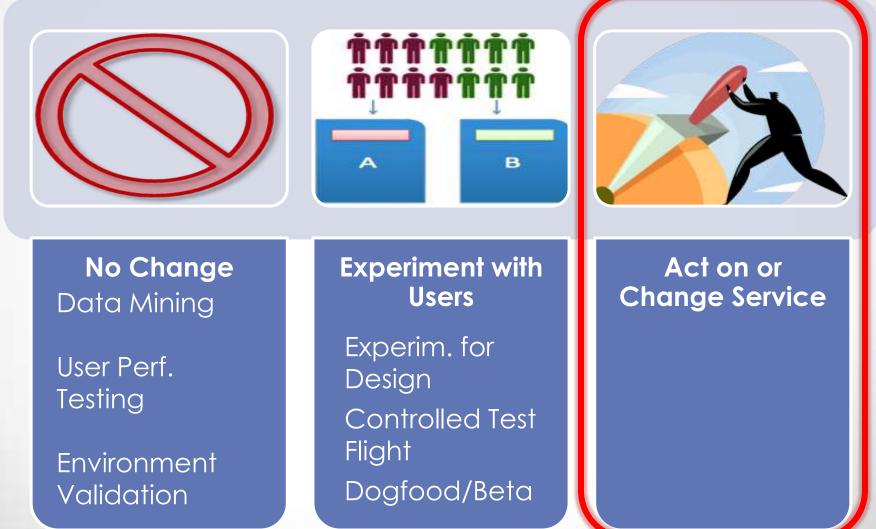
Synthetic Data

Real Data

- Data Mining
- User Performance Testing
- Environment Validation
- Experimentation for Design
- Controlled Test Flight
- Dogfood/beta

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Synthetic Data Input & Effect on Service

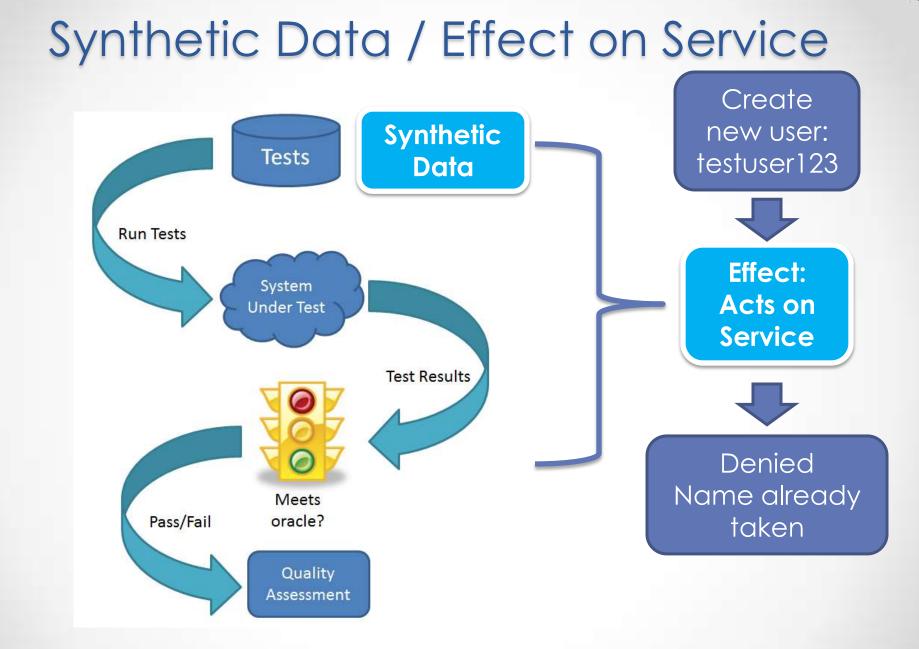
TiP Test Execution

- Synthetic Tests in Production
 - Automation
 - Against internal APIs

8

- User Scenario Execution
 - From User Entry Point- Synthetic Transactions
 - E2E Scenario in Production
 - Automation or....
 - o Manual





User Scenario Execution: BingSAM

BingSAM Test	Query				
lest	bir	ng"	New York		i 🝳
	Web	- moister	and the second second		r r
	RELATED SEARCHES New York Giants News New York Rangers New York New York Weather	ALL RESULT New York Explore top	aces Images Shopping ^{TS} k, New York Travel Guide - attractions and photos. Find great s · Flights · Attractions · Events · F	Bing Travel deals on flights and hotels.	000 results - <u>Advanced</u>
	New York Hundreds Stranded New York Attractions	n.n.	35°F	Attractions Times Square	
Validator	New York Attraction New York Vacation Result		\$299 SEA > JFK	Central Park St. Patrick's Cathedral	
	SEARCH HISTORY iowa caucus test oracle simcha	History - Ge New York is extensive, th	k - Wikipedia, the free ency ography · Demographics - Econon s a state in the Northeastern region he 3rd most populous, and the 7th corg/wiki/New_york	ny n of the United States. New York is the 2	7th most
	bing travel 2011 Sienna: Kev	New York S		we many resources available to bein work	ing families

Google Staged Approach

Risk Mitigation Index (RMI): the risk of the failing functionality of a product.

- Up-Front Test
 - Internal testers, lower the risk from 100% to 91%.
- User Scenario Execution
 Crowd-sourcing such as **OTest** to get to 60%

Dogfood

Released to dog-fooders, get risk down to 48%.

• Beta

• Beta version is released

[Google GTAC 2010]

Who's Right?

"These are some number of bugs that simply cannot be found until the house is lived in and software is no different. It needs to be in the hands of real users doing real work with real data in real environments" James Whittaker, Former Engineering Director, Google

[Google, JW 2009]

[It's a mistake to assume] all users are early adopters with excellent technical ability

Jon Bach, Director of Live Site Quality, eBay

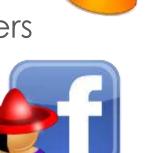
Test Data Handling

- Synthetic Tests + Real Data = Potential Trouble
 - o Avoid it
 - Tag it
 - o Clean it up

Example: Facebook Test Users

- Cannot interact with real users
- Can only friend other Test Users
- Create 100s
- Programmatic Control









Write Once, Test Anywhere

- Microsoft Exchange
 - 70,000 automated test cases in lab
 - Re-engineered to run from the cloud



- TiP Execution Framework

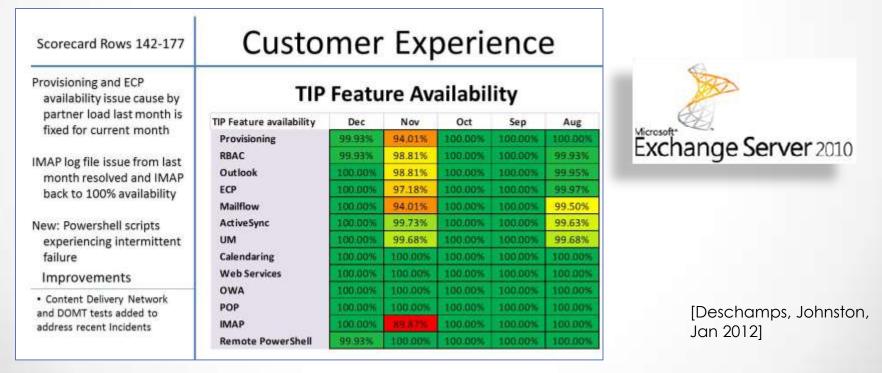
 Test Harness runs tests from Azure Cloud Platform
- Exchange measured performance
 Latency: baseline, and measured over time
 How....?

[Deschamps, Johnston, Jan 2012]

Active Monitoring

Microsoft Exchange

- Instead of pass/fail signal look at thousands of continuous runs.
 - Did we meet the "five nines" (99.999%) availability?
 - Did we complete the task in less than 2 seconds 99.9% of the time? - performance



More Testing, Less Cost

<u>W</u>rite Once, Test Anywhere

<u>A</u>ctive Monitoring ROI • Test Re-Use • <u>P</u>erformance • Availability

TiP Methodologies - Inputs

Where does the data driving your tests come from?

Synthetic Data

- Synthetic Tests in Production
- User Scenario Execution

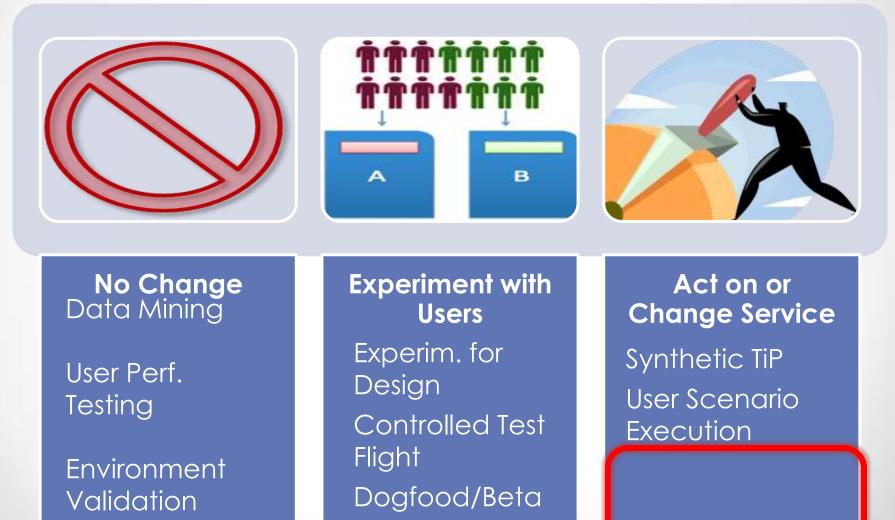
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Validate the Data Center

 \bullet \bullet \bullet

And the Service

9 Load Testing in Production

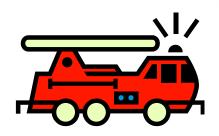
- Injects load on top of real user traffic
- Monitors for performance
- Employs alert and back-off protections
- Load should not go through CDN or data providers



- Identified major datacenter power issue
- From
 - o 30 Engineers on a con-call
- To
 - 1.5 engineers and a framework

<u>Operations</u>

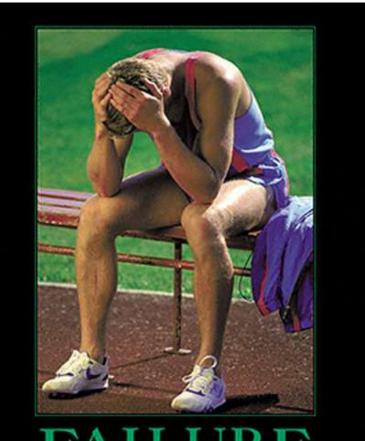
- "Ops" runs the data center
- Ops needs to be in the loop on TiP
 - Else they may react as if a real problem were occurring

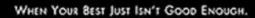


- Ops traditionally does monitoring
 - TiP is synergistic TestOps
 - o ... but need to define roles and responsibilities

10 Destructive Testing in Production

- Google first year of a new data center
 [Google DC, 2008]
 - 20 rack failures, 1000 server failures and thousands of hard drive failures
- <u>High Availability</u> means you must Embrace Failure
 o How do you test this?





Netflix Tests its "Rambo Architecture"

- ...system has to be able to succeed, no matter what, even all on its own
- Test with Fault Injection





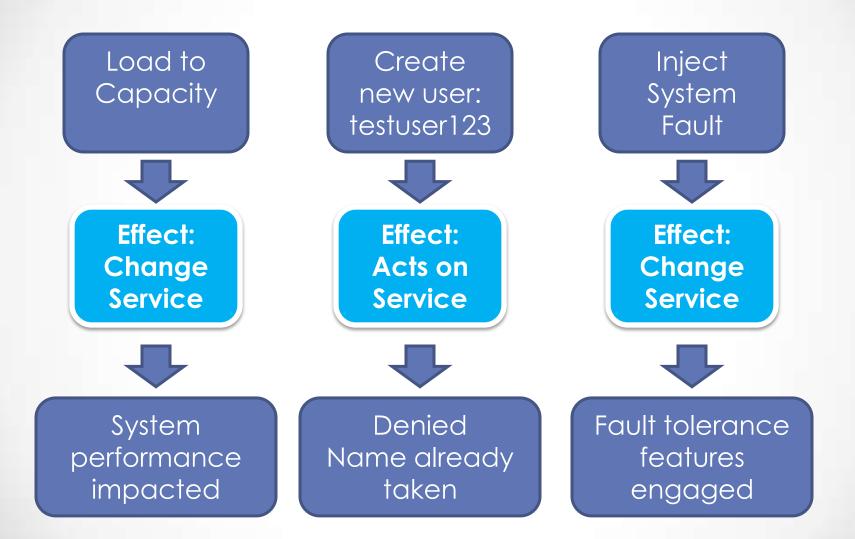
[Netflix Army, July 2011]

- Netflix Simian Army
 - Chaos monkey randomly kills production instance in AWS
 - **Chaos Gorilla** simulates an outage of an entire Amazon AZ
 - o Janitor Monkey, Security Monkey, Latency Monkey.....



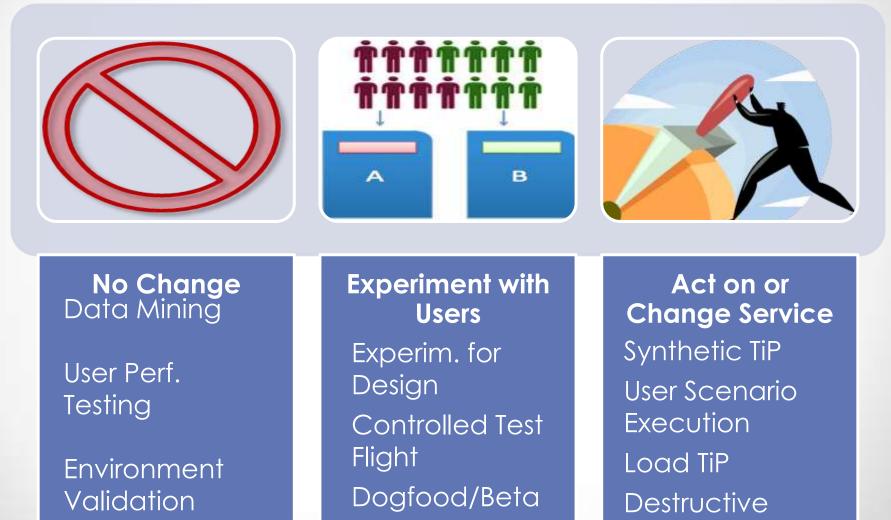


Effect: Change Service



TiP Methodologies - Effects

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Testing

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Methodology Wrap-up

TiP Methodologies - Inputs

Where does the data driving your tests come from?

Synthetic Data

- Synthetic Tests in Production
- User Scenario Execution
- Load Testing in Production
- Destructive Testing

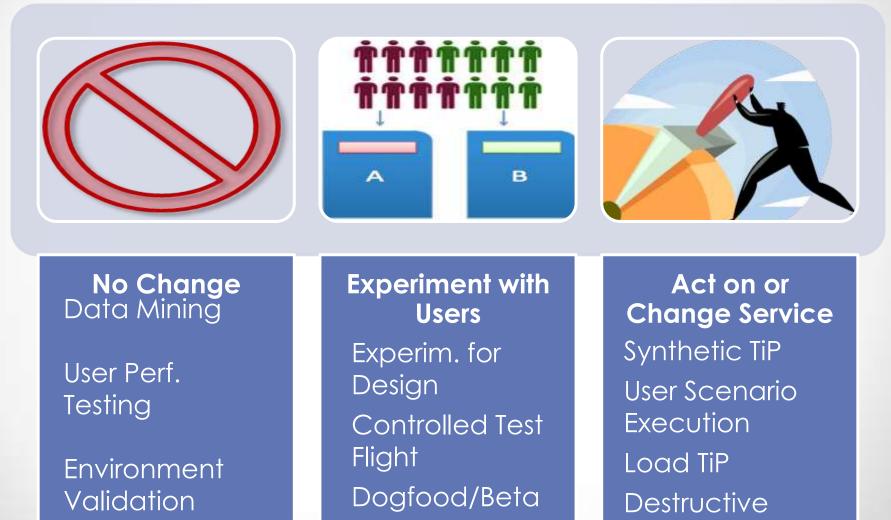
Real Data

- Data Mining
- User Perf Testing
- Environment
 Validation
- Experimentation for Design
- Controlled Test Flight
- Dogfood/beta



TiP Methodologies - Effects

 Does the test change or act on production, and how?



Testing

TiP Methodologies - Observations

How do we measure the test results?



User Behavior

- Data Mining
- Experimentation for Design
- (Dogfood/Beta)

System Behavior

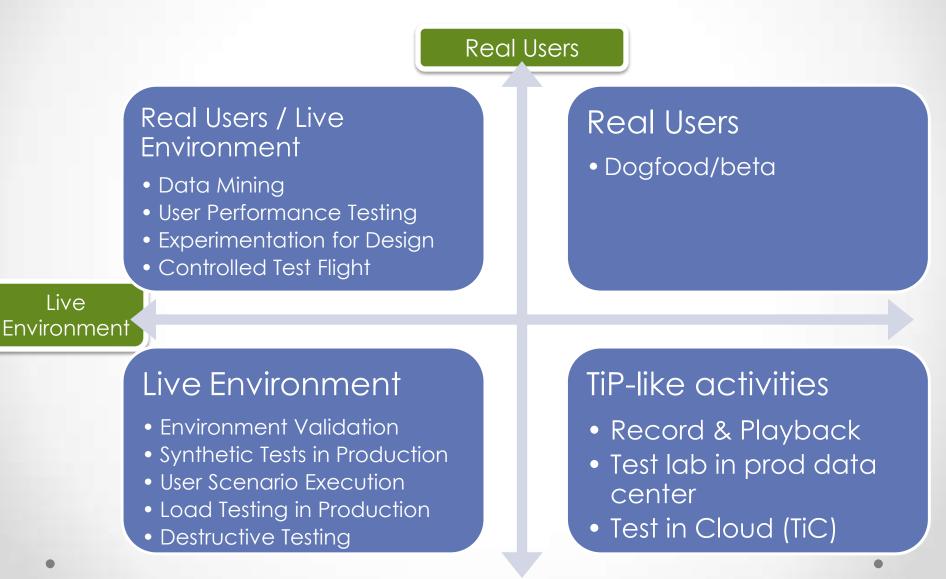


- User Performance Testing
- Controlled Test Flight
- Dogfood/beta
- Load Testing in
 Production

- Destructive Testing
- Environment Validation
- Synthetic Tests in Production
- User Scenario Execution

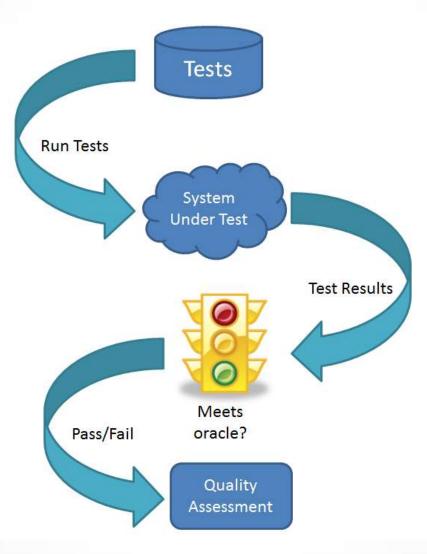
Real Users / Live Environments

...utilizestilizes Iresersend for livee evivoronenes nts....

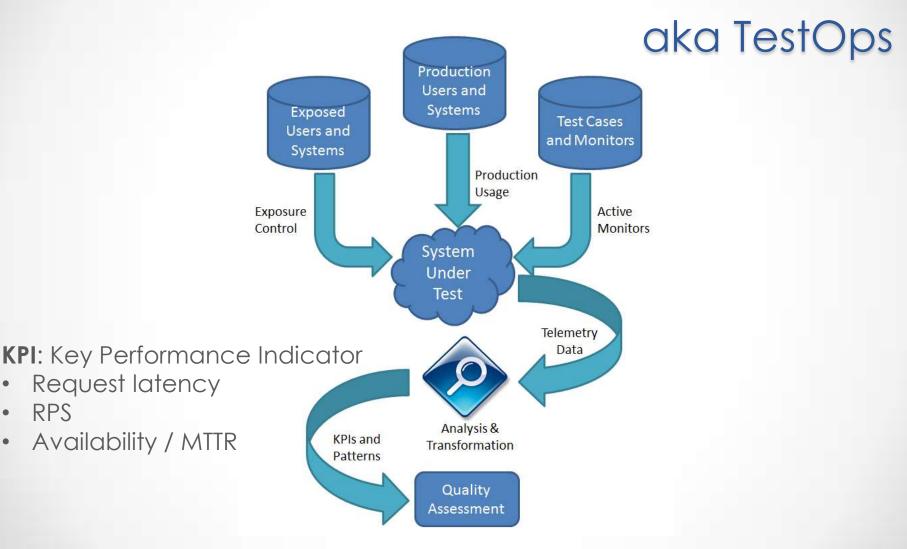


Changing the Quality Signal

Traditional Quality Signal



<u>Big Data Quality Signal</u>



How Big?

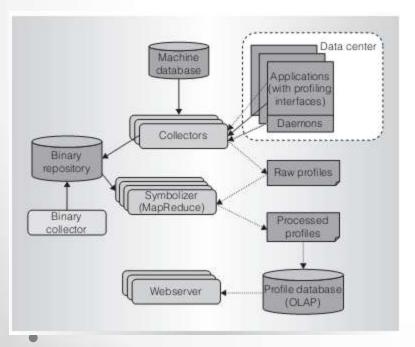
- **Google**: more than 3 billion searches, 2 billion video replays and absorbs 24 hours of video per minute.
- **Microsoft Bing** has grown from 10% of U.S. Searches in September 2010 to over 30% as of April 2011

Cosmos ingests 1-2 PB/day

- Facebook: 800 million active users sharing 30 billion pieces of content per month.
- Amazon: more than 120 million user accounts, 2 million sellers and 262 billion objects stored in its S3 cloud storage system.
- **Twitter** reached its one-billionth tweet after just 3 years, 2 months and 1 day.

Google-Wide Profiling (GWP)

- Continuous profiling infrastructure for data centers draw
 performance insights
- Collects stack traces, hardware events, kernel events etc.,
- From several thousand applications running on thousands of servers
- Compressed profile database grows by several GB every day.



- What are the hottest processes, routines, or code regions?
- How does performance differ across software versions?
- Which locks are most contended?

[Google-Wide Profiling, 2010]

Tip A-Z

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What NOT to Wear!





What Not to Do . . .

TiP is a common and costly technical malpractice

"Simply, you should have a separate test system that is identical to your production system"

- If you do not have the resources for this, instead maintain:
 - a scaled-down environment with load generators that duplicate the expected load.
 - o a model or simulation of the environment.

"One mistake in particular was that the bank had created two application servers on a single installation of WebSphere Application Server base"

- Because both [prod and test]... ran on the same base WebSphere Application Server
 - o their logs are shared
 - any upgrade to the SDK would disrupt both application servers



[IBM, 2011]

What Not to Do, IBM

- Disrupt user experience introduced by testing: for example: outages
- Failure to understand the production environment and the effect of TiP on it.
- Co-mingling/corrupting production data

Wireless Mouse?

amazon.com	Hello, Seth Elict. We have recommendations for you. (Not Seth?) Seth's Amazon.com Fight Today's Deals Gifts & Wish Lists Gift Cards					The All-New Kindle: Only \$13 Your Account Help			
Shop All Departments 🛛 😪	Search Electronic	s 🔹				0	🕌 Cart	Your Lists	-
All Electronics	Brands Bestsellers	Audio & Home Theater	Carrera & Photo	Car Electronics & GPS	Cell Phones & Accessories	Computers	MP3 Players	TV & Video De	ais
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What Not to Do, Amazon

- Exposure of test artifacts to end users: e.g. exposed test items, test emails sent
- Misuse of PII customer data
- Leaking sensitive new features prior to official launch

Amazon's Digital Video sneak peek

Amazon's Digital Video sneak peek: "Amazon Unbox"

It seems Amazon might soon be launching their digital video download store, called "Amazon Unbox Video". According to what I can find, it'll have purchase and rental capability, as well as support for devices other than your PC (Your TV and Creative Zen Vision at least). They also have a standalone video player, somewhat like iTunes (Windows XP and Windows NT only it seems)

Here are screenshots of the pages and the player. Click pic to see it large.

Main page:



[Kokogiak, 2006]

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Summary

The latest version of this slide deck can be found at: <u>http://bit.ly/seth_stp_2012</u>

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Time for a Beer...

Zymurgy

zy mur gy (z mûr j) n. The branch of chemistry that deals with fermentation processes, as in brewing.



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Thank You

Session 503 A to Z Testing in Production

Seth Eliot

Thank you for attending this session. Please fill out an evaluation form.